

## Percent of Expenditures Spent on Direct Service Costs

**Operational Definition:** Percent of revenues spent on direct service costs for a Fiscal Year.

**Operational Measures:** Direct service costs (direct service support expenditures + direct service expenditures) divided by total costs (direct service support expenditures + direct service expenditures + administrative expenditures).

**Formula:**

$$\frac{\text{Direct service costs in the Fiscal Year}}{\text{Total costs in the Fiscal Year}}$$

**Discussion:** Direct service costs include expenditures for outpatient and inpatient services, utilization management, quality assurance and public education about mental illness. Cost indicators can be used to understand trends in resource allocation, to demonstrate relative levels of effort and resource availability, and to assess the financial viability of agencies within the public mental health system and can be combined with other indicators to understand trends in system-level change across time. The amount spent on direct service costs has remained relatively stable, though there is great variability within and across RSNs.

**Data Notes:**

- Direct service costs are taken from RSN Revenue and Expenditure Reports. Total costs are calculated from all expenditures.
- The cost of construction for Thurston Mason's evaluation and treatment center was not included in Thurston Mason's inpatient expenditures.

# Percent of Expenditures Spent on Direct Service Cost

Calc. 05/31/06

RSN	FY03			FY04			FY05		
			Percent of Expenditures Spent on Direct Service Costs			Percent of Expenditures Spent on Direct Service Costs			Percent of Expenditures Spent on Direct Service Costs
	Amount Spent on Direct Costs & Direct Service Support Costs	Total Expenditures		Amount Spent on Direct Costs & Direct Service Support Costs	Total Expenditures		Amount Spent on Direct Costs & Direct Service Support Costs	Total Expenditures	
Northeast	\$5,130,192	\$5,819,509	88%	\$5,673,632	\$6,384,723	89%	\$4,694,789	\$5,538,400	85%
Grays Harbor	\$4,816,888	\$5,973,970	81%	\$5,212,549	\$5,979,936	87%	\$5,544,650	\$6,301,306	88%
Timberlands	\$5,229,114	\$6,103,904	86%	\$5,827,381	\$6,792,039	86%	\$6,166,759	\$7,090,574	87%
Southwest	\$6,508,829	\$7,221,723	90%	\$6,375,209	\$7,067,261	90%	\$7,290,921	\$8,047,149	91%
Chelan / Douglas	\$7,164,699	\$7,844,262	91%	\$5,641,875	\$6,415,825	88%	\$5,242,100	\$6,002,102	87%
North Central	\$8,998,082	\$10,379,648	87%	\$9,653,496	\$10,701,231	90%	\$9,262,007	\$10,296,196	90%
Thurston / Mason	\$11,031,895	\$12,578,826	88%	\$11,016,110	\$15,566,726	71%	\$13,329,709	\$14,696,652	91%
Clark	\$15,368,191	\$21,960,296	70%	\$16,836,395	\$18,583,076	91%	\$20,332,809	\$23,881,426	85%
Peninsula	\$17,248,815	\$20,790,270	83%	\$17,440,479	\$21,197,203	82%	\$20,053,090	\$23,972,102	84%
Spokane	\$28,131,167	\$31,638,560	89%	\$30,574,107	\$40,348,438	76%	\$33,927,117	\$37,589,756	90%
Greater Columbia	\$38,734,216	\$44,706,960	87%	\$41,239,372	\$46,680,257	88%	\$45,794,840	\$52,170,732	88%
Pierce	\$49,599,795	\$55,302,593	90%	\$47,673,702	\$53,076,563	90%	\$46,265,985	\$52,300,250	88%
North Sound	\$46,660,139	\$51,580,885	90%	\$47,849,465	\$52,188,917	92%	\$47,586,598	\$52,142,734	91%
King	\$96,982,521	\$105,878,371	92%	\$95,816,405	\$103,969,990	92%	\$95,419,448	\$104,276,908	92%
Statewide	\$341,604,543	\$387,779,777	88%	\$346,830,177	\$394,952,185	88%	\$360,910,822	\$407,315,061	89%

